(c) PLAN AND PROGRAM IMPLEMENTATION

ATTACHMENT 1
SOUTHEASTERN SAN DIEGO COMMUNITY PLAN

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
REVIEW AND MONITOR PLAN	This plan in itself cannot solve problems. The City of San Diego with assistance from other agencies, the community planning group and other community organizations must oversee its implementation. Working together, they should: 1. Initiate actions to implement plan proposals. 2. Monitor development activity for conformance to the plan. 3. Ensure that the City's Capital Improvements Program is consistent with the goals and recommendation of this plan. 4. Review and update this document and make major amendments when necessary.	Continuing	Planning Department, Planning Committee, Private Citizens	City	General Plan
CODE ENFORCEMENT	Continue concentrated code enforcement.	Continuing	Code Enforcement Team	City and Project First Class	General Fund, CDBG and Project First Class
DEVELOPMENT REGULATIONS	1. Prepare tailored zoning regulations for all portions of the community.	Immediate	Planning Department	City	General Fund

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
DEVELOPMENT REGULATIONS	2. Rezone properties consistent with the recommendations in the Residential, Commercial, Industrial, Village/Mixed Use, and Open Space and Recreation Elements.	Immediate	Planning Department	City	General Fund
	3. Require that all projects involving discretionary approval comply with the Urban Design Element guidelines and other recommendations of this plan.	Continuing	Planning Department, SEDC, Housing Commission	Applicants	Developer
	4. Add zoning representatives and planning personnel as needed to process building permits on a ministerial basis, review discretionary permits and to enforce zoning regulations.	As soon as possible	Planning Department, City Council	City	General Fund, CDBG
HISTORICAL RESOURCES	1. Undertake a comprehensive historical and architectural survey of the cultural and heritage resources of Sherman Heights and other areas of historical significance.	As soon as possible	Planning Department Community and Historical Organizations	To be determined	General Fund, CDBG
	2. Rehabilitate private residences or encourage adaptive reuse in historic districts.	As soon as possible	Planning Department, Historic Site Board, Housing Commission	State or federal programs	Housing Commission rehabilitation programs, bonds, tax incentives for historic preservation.

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
RESIDENTIAL	1. Private rehabilitation of residential structures.	Continuing	Planning Department, SEDC, Housing Commission	State or federal programs, City General Fund	Housing Commission rehabilitation programs, tax incentives for historic preservation, rehabilitation training services
	2. Prevent concentrations of residential care facilities and regulate their locations and operations.	Continuing	Planning Department	Private developer fees	
COMMERCIAL	1. Establish three community commercial shopping facilities at Otto Square, Southcrest East and Gateway Center East, facilitating lot assembly, setting design controls and precluding other uses.	As soon as possible	SEDC, Planning Department	State or federal programs, developers	Redevelopment tax, tax increment financing and private investment
	2. Commercial revitalization to include exterior rehabilitation, landscaping in the right-of-way and on private land, curb and sidewalk improvements, coordinated signage, lighting and colors and advertisement, particularly in the following areas:				
COMMERCIAL	a. Along Oceanview Boulevard and Imperial Avenue, in Mountain View				
	b. Grant Hill				
	c. Lincoln Park				

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
	d. Mount Hope – east of Gateway Center East				
	e. National Avenue, west of SR-15				
	f. Logan-Euclid Prof. Business Assoc. area				
	3. Commercial redevelopment along Imperial Avenue from 25th Street to SR-15, plus other portions of Dells Imperial and Central Imperial Redevelopment Project areas.	As soon as possible	SEDC, Planning Department	State or federal programs	Redevelopment tax increment financing
	4. Development of public parking lots for commercial activities.	In conjunction with new commercial development rehabilitation	City Property Department, Planning Department, SEDC	Private	BIDs or special assessment districts
	5. Control location and operations of new businesses selling liquor by requiring a Conditional Use Permit for new liquor licenses or a change in license.	Immediate	Planning Department	Developer	Developer permit processing fees
INDUSTRIAL	1. Create consolidated industrial centers, reserving these areas for limited industrial office activities, through zoning controls and assisting in lot assembly (see list, p. 63)	Continuing	Planning Department, SEDC	City, also state or federal programs	Use of City General Fund for rezonings, Redevelopment Agency tax increment financing, enterprise funds
INDUSTRIAL	2. Prohibit auto dismantling junk yards, outdoor open storage recycling industries throughout the community.	Ten years from adoption	Planning Department, City Attorney	City of San Diego	Use of General Fund

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
	3. Improve appearance of new industrial development through adoption of new zoning standards and design review for selected sites.	Immediate	Planning Department	City, developers	General Fund, developer permit fees
	4. Limit toxic materials storage at existing sites and prepare an ordinance that will limit and control these uses	As soon as possible	Planning Department	City, state or federal programs	General Fund
OPEN SPACE AND LANDSCAPED AREAS	1. Acquire open space for passive recreation uses to complete this plan's recommended open space.	Continuing	Park and Recreation		Open Space Bonds
	2. Preserve the open space areas of Radio Canyon and Chollas Creek and increase the opportunities for public access.	Continuing	Park and Recreation, SEDC, Planning Department	City	General Fund
	3. Request Caltrans to improve landscaping along freeway corridors throughout Southeast.	Continuing	City of San Diego	Caltrans	State highway funds or leases to private developer permit fees
	4. Preserve hillsides, canyons and drainage areas through rezonings and requirements for special permits, such as the Hillside Review Overlay Zone permit process.	Continuing	Planning Department	City and Developers	General Fund, developer permit fees
	5. Plant street trees and provide additional landscaping in private projects. Implement the landscaping element of the Project First Class Urban Design Program.	As soon as possible	Private Citizens New Development, SEDC, City	Project First Class, Funds, CDBG, Property Owners	Formation of assessment districts for maintenance

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
PARKS AND RECREATION	1. Ensure the safety of parks through the promotion of neighborhood watch and police surveillance programs.	Continuing	Private Citizens, Police Department	City	General Fund
	2. Purchase and improve park sites as recommended in this plan.	Continuing	Park and Recreation Department	Property Owners	CIP Funds and park fees
	3. Increase private recreational opportunities requiring minimum open areas and facilities in new private residential projects.	Continuing	Planning Department	Developers	Private investment
POLICE AND FIRE	Maintain and improve response times of police and fire services.	Continuing	Police and Fire Departments	City	General Fund
SCHOOLS	1. Improve programs of racial desegregation	Continuing	San Diego Unified School District	School District	School fees
	2. Maintain and enhance the availability of community college and other higher education programs.	Continuing	San Diego Unified School District	School District	School fees
SCHOOLS	3. Monitor school capacities. Ensure adequate resources, physical facilities and number of instructors for student group sizes comparable to schools outside the community.	Continuing	San Diego Unified School District	School District	School fees

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
SCHOOLS	4. Ensure appropriate reuse of unneeded school sites possible by applying Institutional Overlay Zone to review the need for public facilities and an appropriate residential zone to ensure a compatible residential density if other facilities are needed.	As soon as possible	Planning Department	N/A	N/A
PUBLIC FACILITIES – CIP	Ensure that the City's Capital Improvements Program is consistent with continuing with the goals and recommendations of this plan.	Continuing	Engineering and Development Department, and other managerial departments, Planning Department	City	General Fund
PUBLIC FACILITIES – FINANCING PLAN	Adopt A financing plan indicating timing and source of funding for needed public improvements such as:	Immediate	Engineering and Development Department	City	General Fund, CIP funds, and Developer impact fees (unless stated otherwise below)
	a. additional fire station				
	b. expansion of library facilities				
	c. improved street lighting standards			City, private	Assessment district. If above General Plan
	d. sidewalk improvements			State, city or	CDBG, BIDS, or General Fund
	e. construction of bike routes				
PUBLIC FACILITIES – FINANCING PLAN	f. roadway improvements				

IMPLEMENTATION - SCHEDULE OF ACTIONS

LAND USE OR CATEGORY	ACTION	TIMING	RESPONSIBILITY FOR ACTION	FINANCING SOURCE	FINANCING MECHANISM
	• Implement physical and operational improvements to meet the City's design standards and reduce accidents.				
PUBLIC FACILITIES FINANCING PLAN	• Improve streets to reduce bottlenecks				
	• Improve north-south vehicular access where possible.				
	• Continue to improve streets and alleys through the Project First Class Street and Alley Improvement Program.			State	CDBG funds
	g. Purchase of park sites				
	h. Park improvements and maintenance				
	i. Street landscaping and maintenance			Private, state	Assessment districts for maintenance CDBG funds for landscaping
PUBLIC FACILITIES – PUBLIC TRANSIT AND NONVEHICULAR TRANSPORTATION	1. Maintain public transit accessibility to downtown. Improve the frequency and level of service.	Continuing	Engineering and Development Department (Transportation and Traffic Engineering), MTDB	City, state and federal programs, Users	
TRANSPORTATION	2. Improve pedestrian and bicycle access to public transportation. Improve all pedestrian and bicycle transportation routes.	As soon as possible	Engineering and Development Department	City	CIP funds
UTILITIES	Continue to underground utilities on major streets.	Continuing	SDG&E	City, state programs	CDBG funds, CIP funds

ATTACHMENT 2
GLENN PARK COMMUNITY PLAN
SAN FRANCISCO

Implementation Program

This Implementation Program outlines follow-up actions recommended to put the Plan's vision on the ground. The table below will provide guidance to City agencies on projects, programs and further studies to implement the Glen Park Community Plan.

LAND USE & URBAN DESIGN

PROJECT	ACTION	KEY AGENCY	TIMEFRAME	POTENTIAL FUNDING SOURCE
Revised Neighborhood Commercial Zoning	Update Planning Code to reflect zoning change of existing neighborhood commercial district (NC-2) to Glen Park Neighborhood Commercial Transit (NCT) district	Planning	Upon Plan adoption	Planning Department
Height District Revisions	Reduce maximum building heights for new construction on portions of Diamond, Wilder and Chenery Streets from 40-X to 35-X. Allow additional 5' height (45-X) on portions of Bosworth, Diamond, Joost Ave and Monterey Blvd for taller ground floor storefronts.	Planning	Upon Plan adoption	Planning Department
Streetscape Improvements	Develop streetscape strategy for core village area to include some or all of the following benches, new bus shelters, newsrack consolidation, bulbouts, possible sidewalk widening, utility undergrounding and street tree planting.	Planning, BART, SFMTA, DPW	Ongoing	Grants
BART parking lot site	Pending outcome of future BART community process, review and consider proposals for alternative uses on parking lot	Planning	Pending BART proposals	Planning Department, BART
Historic Preservation	Present historic resources survey for adoption to Historic Preservation Commission (HPC)	Planning	Near-term (1-5 years)	Planning Department
	Nominate eligible properties to the California Register of Historical Resources	Planning	Near-term (1-5 years)	Planning Department

AGENCY KEY

SFMTA: San Francisco Municipal Transportation Agency
SFCTA: San Francisco County Transportaton Authority
SFPUC: San Francisco Public Utilities Commission
DPW: Department of Public Works
Rec Park: Recreation & Parks Department
BART: Bay Area Rapid Transit District

TRANSPORTATION

PROJECT	ACTION	KEY AGENCY	TIMEFRAME POTENTIAL	POTENTIAL FUNDING SOURCE
Pedestrian Improvements	Prioritize and proceed with implementation of pedestrian street improvements: • Bosworth and Diamond Streets intersection: possible treatments include special paving, high-visibility crosswalks, bulb outs, widened sidewalks, and reconfiguration of BART plaza entrance • New Bosworth Street pedestrian crossings: Lyell Street, Arlington Street.	SFMTA, Planning, DPW, BART	Near-term (1-5 years)	State, regional, federal grants, existing department budgets, Prop K sales tax
Bicycle Network projects	Implement Glen Park bicycle projects as identified in *San Francisco Bicycle Plan* including: • Lyell Street bike lanes • Bosworth St. bike lanes btw. Diamond and Rotteck • Bike Lanes on Monterey Blvd on and off ramps to San Jose Avenue • Bosworth, Arlington and Diamond Streets shared lane markings ("sharrows")	SFMTA	Completed	Funded
Bicycle Parking	Install additional bicycle parking where needed. Possible locations include commercial area, BART, and near Glen Canyon Park	SFMTA, BART	Ongoing	State, regional, federal grants, local sources
Transit Service Adjustments	Implement poposed Transit Effectiveness Project (TEP) routing changes: • 35-Eureka extension to BART Station (completed) • 36-Teresita route adjustments	SFMTA	In Process	SFMTA
Transit capital investments	Determine which long-term transit capital projects should be pursued in Glen Park. Projects may include: • BART station/Muni interface • Private shuttle circulation, boarding, and drop off improvements at BART station • Muni transit stop adjustments • Accessible connection to J-Church platform	SFMTA, BART	Mid and long-term (5-10+ years)	State, regional, federal grants, SFMTA, BART, Prop K sales tax

PROJECT	ACTION	KEY AGENCY	TIMEFRAME POTENTIAL	POTENTIAL FUNDING SOURCE
BART Plaza Redesign	Design and construct reconfigured BART plaza.	BART, SFMTA, Planning	Mid-term (5-10 years)	State, regional, federal grants, BART
Traffic Calming and Vehicle Circulation projects	Prioritize and implement traffic calming and vehicle circulation projects. Project elements may include pedestrian bulb-outs, new crosswalks, pedestrian refuge islands, traffic control changes, striping changes or other treatments: • Joost/Monterey Blvd intersection • Arlington/Wilder/Natick Streets intersection • Bosworth/Arlington/I-280 on-ramp intersection • Bosworth/Lyell Streets intersection	SFMTA, Planning, Caltrans	Mid-term (5-10 years)	State, regional, federal grants, SFMTA
San Jose Avenue near-term traffic calming improvements	Identify and implement appropriate near-term traffic calming improvements such as signage, striping changes, decreased speeds, bicycle improvements, radar speed signs or other measures.	SFMTA, Caltrans	Near-term (1-5 years)	State, regional, federal grants, existing department budgets, Prop K sales tax, Caltrans
San Jose Avenue Redesign	Conduct a design and engineering study to determine the feasibility of redesigning San Jose Avenue as a local street and attractive boulevard (with and without the removal of the Bosworth Street overpass) that is better integrated into surrounding neighborhoods.	SFMTA, SFCTA, Caltrans, Planning	Near-term (1-5 years)	State, regional, federal grants, existing department budgets, Prop K sales tax

OPEN SPACE

PROJECT	ACTION	KEY AGENCY	TIMEFRAME POTENTIAL	POTENTIAL FUNDING SOURCE
Greenway Design	Develop landscape design for a linear recreational greenway linking the Glen Park neighborhood commercial area to Glen Canyon Park along City-owned Bosworth Street parcels and nearby streets.	Rec Park, SFPUC, DPW, Planning	Near-term (1-5 years)	Existing department budgets, grants
Greenway Construction and Maintenance	Build and maintain linear recreational greenway path linking the Glen Park neighborhood commercial area to Glen Canyon Park along City-owned Bosworth Street parcels and nearby streets.	Rec Park, SFPUC, DPW, Planning	Mid-term (5-10 years)	State, regional, federal grants, Prop K sales tax
Islais Creek Study	Conduct study to determine engineering feasibility, benefits and potential impacts of daylighting a portion of Islais Creek through Glen Park with attention given to adjacent property owners' concerns.	SFPUC, Planning	Near-term (1-5 years)	SFPUC, grants
BART Plaza Redesign	Design and construct reconfigured BART plaza.	BART, SFMTA, Planning	Mid-term (5-10 years)	State, regional, federal grants, BART, SFMTA
Glen Park Village "parklet"	If initiated by community, convert parking stall(s) into small open space with seating, tables, planters and/or bicycle parking.	SFMTA, Planning, DPW	Near-term (1-5 years)	Pavement to Parks program, donations